#### Attachment 1

# ONE JIB Self-Assessment Questionnaire Fall 2023

This survey and a follow-up discussion at a ONE JIB meeting will fulfill the requirement in the ONE JIB's Terms of Reference to carry out an annual self-assessment.

Once completed, Questions 1 to 8 will be aggregated for discussion by ONE JIB at a suitable time. Questions 9 and 10 are designed for individual self-reflection; it will not be aggregated and shared with the group. The questionnaire also includes optional feedback to the Chair of ONE JIB.

The rating scale for each statement is: (1) Strongly Disagree; (2) Disagree; (3) Neutral; (4) Agree; (5) Strongly Agree.

#### A. How well has the ONE JIB done its job?

- 1. ONE JIB is making good decisions
- 2. ONE JIB's governance structure (formation agreement, ONE JIB Agreement, Terms of Reference, service agreement with ONE Investment, procedure bylaw, code of conduct) is working effectively
- 3. ONE JIB has selected high quality fund managers
- 4. The outcomes framework is an effective means of translating municipal reserves and investment objectives into asset allocations
- 5. The core documents (MCQ, Investment Policy Statement template, Investment Plan template) are adequately designed to meet ONE JIB's needs
- 6. The ONE JIB is making reasonable progress on its priorities
- 7. The ONE JIB has a sound performance reporting framework in place
- 8. The ONE JIB is paying sufficient attention to compliance matters
- 9. Looking at my answers for this section, how might the ONE JIB do a better job?

My overall rating: Excellent (32+) Satisfactory (20-31) Poor (8-19)

#### B. How well has the ONE JIB functioned?

- 1. As ONE JIB members we are aware of what is expected of us
- 2. The agendas of ONE JIB meetings are well planned so that we can get through all necessary ONE JIB business
- 3. It seems like most ONE JIB members come to meetings prepared
- 4. We receive written reports to ONE JIB in advance of our meetings and with enough time to review them
- 5. ONE JIB members participate in discussions

- 6. We listen to different points of view from ONE JIB members
- 7. We all support the decisions we make
- 8. There is an appropriate balance of decision items and information items on the agendas
- 9. The reports to the ONE JIB are well written
- 10. The reports to the ONE JIB contain the information we need to make good decisions
- 11. Staff do a good job of presenting the information in their reports and answering ONE JIB members' questions
- 12. The training on municipal finance this year has been useful
- 13. Hybrid meetings worked well
- 14. The frequency of ONE JIB meetings is adequate for ONE JIB to deliver on its mandate
- 15. Looking at my answers for this section, how might ONE JIB do a better job?

My overall rating: Excellent (56+) Satisfactory (35-55) Poor (14-34)

### C. Does the ONE JIB have effective relationships?

- 1. On most matters there is a clear understanding of the respective roles of ONE JIB and staff
- 2. ONE JIB is clear about its relationship with the participating municipalities
- 3. ONE JIB is clear about its relationship with ONE Investment
- 4. ONE JIB provides appropriate feedback to staff and is appreciative of staff efforts
- 5. There is good two-way communication between ONE JIB and ONE Investment Co-Presidents
- 6. ONE JIB trusts the judgment of the ONE Investment Co-Presidents
- 7. There is mutual respect between staff and ONE JIB members
- 8. ONE JIB members have confidence in the advice provided by staff
- 9. ONE JIB members and staff act appropriately at ONE JIB meetings
- 10. ONE JIB is sufficiently familiar with the fund managers
- 11. ONE JIB is sufficiently familiar with the needs of its municipal investors
- 12. ONE JIB members have good relationships with each other
- 13. Looking at my answers for this section, how might ONE JIB do a better job?

My overall rating: Excellent (48+) Satisfactory (30-47) Poor (12-29)

## D. What should the ONE JIB's priorities be over the next 1-2 years?

- 1. Reviewing the core documents (MCQ, Investment Policy Statement template, Investment Plantemplate)
- 2. Meeting with existing and potential investors
- 3. Reviewing the outcomes framework
- 4. Building relationships with municipal investors
- 5. Gaining a better understanding of municipal finance as it relates to investment
- 6. Growing assets under management through the OCIO model
- 7. Developing guidance for municipalities with respect to the prudent investor regimes

- 8. Developing a data strategy informed by systematic data collection and filling data gaps
- 9. Carefully monitoring fund manager performance
- 10. Updating the asset allocation study
- 11. Participating in ONE JIB governance training
- 12. Others?

## E. Reflecting on my performance as a ONE JIB member

This section is designed for self-reflection. It will not be shared with ONE JIB, but it should inform your thoughts during the governance evaluation discussion.

- 1. I am aware of what is expected of me as a ONE JIB member
- 2. I have a good record of meeting attendance
- 3. I read the minutes, reports and other materials in advance of our ONE JIB meetings
- 4. I am familiar with the ONE JIB's governance policies and documents
- 5. I am a good listener at ONE JIB meetings
- 6. I follow through on things I have said I would do
- 7. I maintain the confidentiality of all ONE JIB decisions
- 8. When I have a different opinion than the majority, I raise it
- 9. I support ONE JIB decisions once they are made even if I do not agree with them
- 10. I promote municipal prudent investing and ONE JIB whenever I have a chance and it is appropriate
- 11. I stay informed about issues relevant to municipal prudent investing and bring information to the attention of the ONE JIB
- 12. I am committed to the ONE JIB and the concept of prudent investing in the municipal sector
- 13. What additional information or skills do I need to be a better ONE JIB member?

My overall rating: Excellent (48+) Satisfactory (30-47) Poor (12-29)

#### F. Feedback to the Chair of ONE JIB

This section is optional.

- 1. The Chair is well prepared for ONE JIB meetings
- 2. The Chair helps ONE JIB stick to the agenda
- 3. The Chair tries hard to ensure that every ONE JIB member has an opportunity to be heard
- 4. The Chair is good at managing the different perspectives of ONE JIB members
- 5. The Chair is familiar with ONE JIB governance and procedure
- 6. The Chair helps ONE JIB work well together
- 7. The Chair demonstrates good listening skills
- 8. ONE JIB supports the Chair

My overall rating: Excellent (32+) Satisfactory (20-31) Poor (8-19)